

# Report of a Restrictive Practice Thematic Inspection of a Designated Centre for Older People.

# Issued by the Chief Inspector

Name of designated centre:	Moorehall Lodge Drogheda	
Name of provider:	Moorehall Healthcare (Drogheda) Limited	
Address of centre:	Dublin Road, Drogheda, Meath	
Type of inspection:	Unannounced	
Date of inspection:	12 November 2024	
Centre ID:	OSV-0000737	
Fieldwork ID:	MON-0045361	

# What is a thematic inspection?

The purpose of a thematic inspection is to drive quality improvement. Service providers are expected to use any learning from thematic inspection reports to drive continuous quality improvement which will ultimately be of benefit to the people living in designated centres.

Thematic inspections assess compliance against the National Standards **for Residential Care Settings for Older People in Ireland**. See Appendix 1 for a list of the relevant standards for this thematic programme.

There may be occasions during the course of a thematic inspection where inspectors form the view that the service is not in compliance with the regulations pertaining to restrictive practices. In such circumstances, the thematic inspection against the National Standards will cease and the inspector will proceed to a risk-based inspection against the appropriate regulations.

#### What is 'restrictive practice'?

Restrictive practices are defined in the *Health Act 2007 (Care and Welfare of Residents in Designated Centres for Older People) Regulations 2013* as **'the intentional restriction of a person's voluntary movement or behaviour'**.

Restrictive practices may be physical or environmental<sup>1</sup> in nature. They may also look to limit a person's choices or preferences (for example, access to cigarettes or certain foods), sometimes referred to as 'rights restraints'. A person can also experience restrictions through inaction. This means that the care and support a person requires to partake in normal daily activities are not being met within a reasonable timeframe. This thematic inspection is focussed on how service providers govern and manage the use of restrictive practices to ensure that people's rights are upheld, in so far as possible.

**Physical** restraint commonly involves any manual or physical method of restricting a person's movement. For example, physically holding the person back or holding them by the arm to prevent movement. **Environmental** restraint is the restriction of a person's access to their surroundings. This can include restricted access to external areas by means of a locked door or door that requires a code. It can also include limiting a person's access to certain activities or preventing them from exercising certain rights such as religious or civil liberties.

<sup>&</sup>lt;sup>1</sup> Chemical restraint does not form part of this thematic inspection programme.

## About this report

This report outlines the findings on the day of inspection. There are three main sections:

- What the inspector observed and residents said on the day of inspection
- Oversight and quality improvement arrangements
- Overall judgment

In forming their overall judgment, inspectors will gather evidence by observing care practices, talking to residents, interviewing staff and management, and reviewing documentation. In doing so, they will take account of the relevant National Standards as laid out in the Appendix to this report.

#### This unannounced inspection was carried out during the following times:

Date	Times of Inspection	Inspector of Social Services
Tuesday 12 November 2024	09:30hrs to 15:30hrs	Sheila McKevitt

# What the inspector observed and residents said on the day of inspection

This was an unannounced inspection to monitor the use of restrictive practices in the centre. Residents are accommodated in single and twin bedrooms with en-suite facilities. The residents also have access to communal showers or/and bathrooms and a communal toilet located throughout the centre.

The inspector found that this centre had a positive approach towards the human rights based-approach to care. Residents and relatives spoken with assured the inspector that their rights were upheld at all times. They gave examples; which included going to bed at a time of their preference, participating in activities that were of interest to them and going out for a walk when it suited them.

The use of restraint in this centre was minimal. For example, the inspector saw four residents with bedrails in use. All these residents had their restrictive practice risk assessments and care plan reviewed within a four monthly time period. One resident had their cigarette lighter held by staff. They informed the inspector that this was their choice and that staff were always available to light a cigarette for them.

The records reviewed showed that there was a multi-disciplinary approach taken to making decisions about the use of restraint. The resident and their next-of-kin (at the resident's request) were involved in the decision-making process. Residents with restraint in use had a restraint assessment completed. These documents clearly outlined the alternatives that had been trialled prior to restraint being used. In addition, each resident had a person-centred care plan in place outlining what and how these restraints were to be used, applied and for how long. Records were available which showed that where restraints were in use they were checked and released by staff in line with the centre's restraint policy.

The nursing home was accessed by calling the front door bell. A receptionist controlled the front door from the reception desk. Visitors and residents could come and go via the front door. Visitors were asked to sign the visitors' book and those spoken with confirmed that there were no visiting restrictions.

Residents and their visitors had access to a safe and secure internal courtyard, the doors of which were open, making it accessible to residents at all times. The first and second floors had balconies which were also freely accessible to residents. One resident explained how they liked to be out and about and that no one ever stops them from going out to the garden.

Some residents showed the inspector their bedroom and said they were facilitated to personalise their room and many rooms were seen to contain items personal to that individual. They said their bedroom was cleaned every day and complimented the service provided by the household staff. There was a lockable facility in all bedrooms. All bedrooms had locks in place and all twin bedrooms had appropriate privacy screening in place.

There were no restrictions on when residents could access their bedrooms and some were observed sitting in their bedroom doing their own thing, while others were in the communal open plan space chatting with other residents or their visitors.

The inspector observed that staff were kind and caring towards residents, greeting them as they passed by, sitting to chat with them and encouraging them to maintain their independence. The staff appeared calm and very much focused on the resident's individual needs, they appeared to know the residents well.

Residents and some of their family members spoken with on inspection told the inspector that the standard of communication between them and the staff was excellent. They said they were kept informed of their health status and of what was going on the centre. One relative explained how they were contacted when their loved one was unwell over the weekend, the staff contacted doc-on-call who reviewed the resident and the resident had promptly bounced back. Residents described the staff as 'amazing' and as 'decent' people that just had a way about them.

Residents spoken with were aware of the complaints policy which was displayed throughout the centre. No one had any complaints, they voiced only praise for the quality of care they received from staff. Contact details of the National advocacy service and Sage were also on display.

Residents were supported to establish links with the local community, for example, the Legion of Mary came into the centre once each week to say the rosary with residents. Two local schools, one primary and one secondary came in to do arts and crafts and board games with residents each week. A local choir group also came in and there was a music group that came in at least once a week. External persons came in to deliver activities, such as, exercise classes and dog therapy.

Residents said there was no shortage of activities and the variety on offer was excellent. Two residents explained how they helped out a lot with activities, bringing residents to and from the group activities, which they loved. Residents said they had a say in how the centre was run, they attended the monthly resident meetings where they voiced their opinion and they said that their voices were heard. Different residents were also asked each week to complete a satisfaction questionnaire; if unsatisfied with anything it was addressed there and then.

Residents told the inspector they were registered to vote, although they were unsure who they were going to vote for in the upcoming election. They had access to religious services with Mass been celebrated in the centre every Thursday afternoon.

Residents went out in the centre's bus for a drive to local coffee shops, theatres and shopping centres. They were planning Christmas shopping trips for the next few weeks.

#### Oversight and the Quality Improvement arrangements

The centre was well-advanced to achieving a restraint-free environment and had put a lot of work into ensuring residents' rights and choices were maximised.

Prior to the inspection, the person in charge completed a self-assessment questionnaire which looked at the centre's responses to restrictive practice within the centre. This questionnaire focused on how the centre's leadership, governance and management, use of information, use of resources and workforce were deployed to manage restrictive practices in the centre. In addition, the questionnaire focused on how residents' rights and diversity were maintained and on how assessment and care planning were used to safeguard and maximise residents' well-being.

Discussion with the director of nursing confirmed that they were aiming to reach a restraint-free environment. Where restrictive practices were used, they had ensured that their use was proportionate and deemed to be the least restrictive option.

There was a restraints policy in place which gave clear guidance on how restrictive practice was to be managed in the centre. The person in charge was the restrictive practice lead and a restraints register had been established to record the use of restrictive practices in the centre and was updated each month.

The use of all restrictive practice was monitored on a weekly basis by staff in each unit and they reflected a downward trend in the use of restraint. The management team had restraint documentation on the audit schedule and restrictive practice records were audited on monthly and three monthly basis. Each audit had a quality improvement plan.

The person in charge had also established a restrictive practice committee which were meeting on a monthly basis to discuss the use of restraint in the centre. There was a representative from each department within the centre on the committee, their focus was on reducing its use.

A review of the restraint risk assessments assured the inspector that alternatives to restraint were trialled prior to any form of restraint being used. It also assured the inspector that the use of restraint in the centre was gradually being reduced and staff had access to alternative less restrictive equipment. The focus was now on ensuring the rights of residents were upheld at all times.

A sample of resident records were reviewed and the inspector saw that each resident who was using some form of restraint had a restrictive practice assessment in place and those with bed-rails had a bed-rail assessment. Resident care plans were developed on the basis of information obtained during their bed-rail assessment. In addition, care records reviewed showed that residents with bed-rails in use were checked every two hours and these checks were consistently recorded by staff. Care records viewed by the inspector confirmed that resident's views and preferences were incorporated into the care plans and they were easy to follow.

Discussion with various members of the staff and a review of training records confirmed that they had appropriate training on restrictive practice and felt that this training informed their understanding of restrictive practice and how it could impact on the individual. Most staff had completed training on the human rights, including the FREDA principles and a human rights based approach to care. They had also completed training on the fundamentals of advocacy in health and social care and on assisted decision making. The inspector observed that complaints made were addressed in line with the centre's policy and they were reviewed by the named complaints reviewer as per policy. The management team had established links with the local community and ensured that residents were facilitated to live the best life possible while upholding their rights.

#### **Overall Judgment**

The following section describes the overall judgment made by the inspector in respect of how the service performed when assessed against the National Standards.

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Residents enjoyed a good quality of life where the culture, ethos and delivery of care were focused on reducing or eliminating the use of restrictive practices.

## Appendix 1

#### **The National Standards**

This inspection is based on the *National Standards for Residential Care Settings for Older People in Ireland (2016).* Only those National Standards which are relevant to restrictive practices are included under the respective theme. Under each theme there will be a description of what a good service looks like and what this means for the resident.

The standards are comprised of two dimensions: Capacity and capability; and Quality and safety.

There are four themes under each of the two dimensions. The **Capacity and Capability** dimension includes the following four themes:

- Leadership, Governance and Management the arrangements put in place by a residential service for accountability, decision-making, risk management as well as meeting its strategic, statutory and financial obligations.
- Use of Resources using resources effectively and efficiently to deliver best achievable outcomes for people for the money and resources used.
- Responsive Workforce planning, recruiting, managing and organising staff with the necessary numbers, skills and competencies to respond to the needs and preferences of people in residential services.
- Use of Information actively using information as a resource for planning, delivering, monitoring, managing and improving care.

The **Quality and Safety** dimension includes the following four themes:

- Person-centred Care and Support how residential services place people at the centre of what they do.
- **Effective Services** how residential services deliver best outcomes and a good quality of life for people, using best available evidence and information.
- **Safe Services** how residential services protect people and promote their welfare. Safe services also avoid, prevent and minimise harm and learn from things when they go wrong.
- Health and Wellbeing how residential services identify and promote optimum health and wellbeing for people.

List of National Standards used for this thematic inspection:

## **Capacity and capability**

Theme: Lea	dership, Governance and Management
5.1	The residential service performs its functions as outlined in relevant legislation, regulations, national policies and standards to protect each resident and promote their welfare.
5.2	The residential service has effective leadership, governance and management arrangements in place and clear lines of accountability.
5.3	The residential service has a publicly available statement of purpose that accurately and clearly describes the services provided.
5.4	The quality of care and experience of residents are monitored, reviewed and improved on an ongoing basis.

Theme: Use of Resources		
6.1	The use of resources is planned and managed to provide person-	
	centred, effective and safe services and supports to residents.	

Theme: Res	Theme: Responsive Workforce			
7.2	Staff have the required competencies to manage and deliver personcentred, effective and safe services to all residents.			
7.3	Staff are supported and supervised to carry out their duties to protect and promote the care and welfare of all residents.			
7.4	Training is provided to staff to improve outcomes for all residents.			

Theme: Use of Information		
8.1	Information is used to plan and deliver person-centred, safe and effective residential services and supports.	

# **Quality and safety**

Theme: Per	Theme: Person-centred Care and Support			
1.1	The rights and diversity of each resident are respected and safeguarded.			
1.2	The privacy and dignity of each resident are respected.			
1.3	Each resident has a right to exercise choice and to have their needs and preferences taken into account in the planning, design and delivery of services.			
1.4	Each resident develops and maintains personal relationships and links with the community in accordance with their wishes.			
1.5	Each resident has access to information, provided in a format appropriate to their communication needs and preferences.			

1.6	Each resident, where appropriate, is facilitated to make informed decisions, has access to an advocate and their consent is obtained in accordance with legislation and current evidence-based guidelines.
1.7	Each resident's complaints and concerns are listened to and acted upon in a timely, supportive and effective manner.

Theme: Effe	Theme: Effective Services				
2.1	Each resident has a care plan, based on an ongoing comprehensive assessment of their needs which is implemented, evaluated and reviewed, reflects their changing needs and outlines the supports required to maximise their quality of life in accordance with their wishes.				
2.6	The residential service is homely and accessible and provides adequate physical space to meet each resident's assessed needs.				

Theme: Saf	Theme: Safe Services		
3.1	Each resident is safeguarded from abuse and neglect and their safety and welfare is promoted.		
3.2	The residential service has effective arrangements in place to manage risk and protect residents from the risk of harm.		
3.5	Arrangements to protect residents from harm promote bodily integrity, personal liberty and a restraint-free environment in accordance with national policy.		

Theme: Health and Wellbeing		
4.3	Each resident experiences care that supports their physical,	
	behavioural and psychological wellbeing.	